



COUNTY OF POLK
Health Department
www.polkcountyiowa.gov/health

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To whom this may concern:

I am submitting this letter in support of Shelley Horak's nomination for the Business Record's 2015 Women of Influence Award.

Ms. Horak has been a professional colleague of mine for the past eight years. Over that time I have watched her grow in confidence, stature, and influence as she has taken on positions of greater responsibility in the field of Public Health. As Directors of adjacent county health departments we work closely together and I appreciate Ms. Horak's commitment to building partnerships.

She consistently is willing to challenge "that is the way we have always done it" in her quest to improve peoples' lives. She stays focused on outcomes and on whether anyone is better off as the result of her efforts.

Finally, her passion and energy are contagious.

Sincerely,

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